

Capital Budget FY 2026-2031

	FYE 2024 (est)	FY 2025 Approved	FY 2025 Credit	FY 2025 Debit	FYE 2025 (est)	FY 2026 Dept	FY 2026 Manager	FY 2026 SB	FY 2026 BC
Municipal Building	\$47,015.00	\$40,000.00			\$87,015.00	\$75,000.00	\$40,000.00		
Fire Station	\$268,696.00	\$50,000.00		-\$105,000.00	\$213,696.00	\$100,000.00	\$60,000.00		
Highway Facilities	\$45,859.00	\$50,000.00		-\$15,000.00	\$80,859.00	\$100,000.00	\$100,000.00		
Waterfront Project	\$937,374.81	\$0.00	\$1,420,769.57	-\$2,017,882.61	\$340,261.77	\$0.00	\$0.00		
Fire Truck	\$408,425.09	\$100,000.00			\$508,425.09	\$150,000.00	\$150,000.00		
Fire Equipment	\$4,613.00	\$15,000.00			\$19,613.00	\$6,000.00	\$6,000.00		
Police Vehicle	\$50,518.00	\$30,000.00		-\$70,000.00	\$10,518.00	\$40,000.00	\$40,000.00		
Highway Truck	\$54,000.00	\$35,000.00		-\$9,000.00	\$80,000.00	\$35,000.00	\$35,000.00		
Highway Equipment	\$44,527.00	\$25,000.00		-\$24,900.00	\$44,627.00	\$25,000.00	\$30,000.00		
Sidewalk	\$606,973.00	\$70,000.00		-\$75,000.00	\$601,973.00	\$100,000.00	\$70,000.00		
Paving	\$64,432.29	\$150,000.00			\$214,432.29	\$200,000.00	\$150,000.00		
Parking Lot	\$15,914.00	\$0.00			\$15,914.00	\$0.00	\$0.00		
Church Street	\$214,576.85	\$0.00			\$214,576.85	\$0.00	\$0.00		
Bicycle Infrastructure (2023 Resolve)	\$0.00	\$0.00			\$0.00	\$0.00	\$0.00		
Technology	\$30,669.99	\$7,500.00			\$38,169.99	\$7,500.00	\$0.00		
Comprehensive Plan	-\$1,653.78	\$2,500.00			\$846.22	\$0.00	\$0.00		
Cemetery Reserve	\$1,062.00	\$25,000.00		-\$5,000.00	\$21,062.00	\$20,000.00	\$20,000.00		
Landfill	\$19,818.00	\$0.00			\$19,818.00	\$0.00	\$0.00		
Town Clock	\$13,061.00	\$0.00		\$0.00	\$13,061.00	\$0.00	\$0.00		
Biscay Beach	\$3,758.00	\$0.00			\$3,758.00	\$0.00	\$0.00		
Property Revaluation	\$120,000.00	\$15,000.00			\$135,000.00	\$30,000.00	\$30,000.00		
(Salary Reserve) Payroll Liability	\$1,918.00	\$15,000.00			\$16,918.00	\$15,000.00	\$20,000.00		
Pension Fund	\$54,490.00	\$0.00			\$54,490.00	\$0.00	\$0.00		
Back Parking Lot Restrooms	-\$105,926.00	\$0.00	\$105,926.00		\$0.00	\$0.00	\$0.00		
Dollar General Sidewalk	\$32,919.00	\$0.00			\$32,919.00	\$0.00	\$0.00		
Bristol Rd	-\$251,869.00	\$0.00			-\$251,869.00	\$0.00	\$0.00		
Total	\$2,681,171.25	\$630,000.00	\$1,526,695.57	-\$2,321,782.61	\$2,516,084.21	\$903,500.00	\$751,000.00	\$0.00	\$0.00
						\$273,500.00	\$121,000.00	-\$630,000.00	-\$630,000.00
						43.41%	19.21%	-100.00%	-100.00%

			Capital	Reserve Annua	al Allocation				
2/4/2025	2022 Actual	2023 Actual	2024 Actual	2025 Actual	2026	2027	2028	2029	2030
Municipal Building	\$26,600.00	\$12,600.00	\$25,000.00	\$40,000.00	\$40,000.00	\$50,000.00	\$75,000.00	\$50,000.00	\$25,000.00
Fire Station	\$55,000.00	\$90,000.00	\$87,500.00	\$50,000.00	\$60,000.00	\$85,000.00	\$110,000.00	\$135,000.00	\$150,000.00
DPW Facility	\$0.00	\$0.00	\$25,000.00	\$50,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$75,000.00	\$50,000.00
Waterfront	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$25,000.00	\$30,000.00	\$40,000.00
Fire Truck	\$85,000.00	\$85,000.00	\$80,000.00	\$100,000.00	\$150,000.00	\$200,000.00	\$250,000.00	\$100,000.00	\$125,000.00
Fire Equipment	\$4,525.00	\$2,000.00	\$14,000.00	\$15,000.00	\$6,000.00	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00
Police Vehicle	\$8,000.00	\$12,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$45,000.00	\$50,000.00	\$60,000.00	\$50,000.00
Highway Truck	\$8,000.00	\$10,000.00	\$20,000.00	\$35,000.00	\$35,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$40,000.00
Highway Equipment	\$5,000.00	\$5,000.00	\$10,000.00	\$25,000.00	\$30,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Sidewalk	\$0.00	\$0.00	\$40,000.00	\$70,000.00	\$70,000.00	\$75,000.00	\$100,000.00	\$125,000.00	\$150,000.00
Paving, Drainage, Maint	\$225,000.00	\$108,000.00	\$125,000.00	\$150,000.00	\$150,000.00	\$175,000.00	\$200,000.00	\$250,000.00	\$300,000.00
Municipal Parking Lot	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Church St Sidewalk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bicycle Infrstructure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$50,000.00	\$75,000.00	\$100,000.00
Technology	\$4,000.00	\$4,000.00	\$17,000.00	\$7,500.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Comprehensive Plan	\$2,000.00	\$5,000.00	\$5,000.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00
Cemetery	\$19,400.00	\$23,500.00	\$12,500.00	\$25,000.00	\$20,000.00	\$25,000.00	\$25,000.00	\$35,000.00	\$35,000.00
Landfill	\$4,000.00	\$4,000.00	\$4,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Town Clock	\$1,000.00	\$1,000.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Biscay Beach	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Property Revaluation	\$20,000.00	\$60,000.00	\$20,000.00	\$15,000.00	\$30,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Payroll Liability	\$0.00	\$0.00	\$0.00	\$15,000.00	\$20,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$10,000.00
Total	\$467,525.00	\$424,100.00	\$515,000.00	\$630,000.00	\$751,000.00	\$921,000.00	\$1,131,000.00	\$1,098,000.00	\$1,173,000.00
Inc/Dec (\$)		-\$43,425.00	\$90,900.00	\$115,000.00	\$121,000.00	\$170,000.00	\$210,000.00	-\$33,000.00	\$75,000.00
Inc/Dec (%)		-9.29%	21.43%	22.33%	19.21%	22.64%	22.80%	-2.92%	6.83%

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Doors/Windows		\$20,000.00	-\$10,000.00	-\$5,000.00	-\$5,000.00								
	Roof/Chimney (Inspect, Replace)	Unkown condition and expense	\$0.00											
	Exterior Paint (Trim)	Est \$6,500	\$14,500.00		-\$6,500.00					-\$8,000.00				
	HVAC System	Alr handlers and police rooftop heating unit	\$150,000.00	-\$150,000.00										
	Interior Painting	est 14,000 sq ft x \$3.5/sq ft; may be reduced by DPW	\$23,000.00	-\$5,000.00				-\$6,000.00	-\$6,000.00	-\$6,000.00				
	Security/Camera System	Install security system and upgrade/add cameras	\$17,500.00		-\$7,500.00	-\$10,000.00								
Municipal	Floors (Admin & PD)	Replace flooring in entire building, phases ~4,000 sq ft Admin, ~2,500 sq ft Police; est \$5/sq ft	\$32,500.00	-\$5,000.00		-\$15,000.00	-\$12,500.00							
Building	Basement (Remediation/File Storage)	No quoted pricing, general estimates	\$30,000.00				-\$15,000.00	-\$15,000.00						
	Walkways (410' total - increase to 6' wide)	Reconstruct walkways near/around building (135' @ 22%)	\$20,000.00		-\$20,000.00									
	Town Parking Lot/Drainage	Reconstruct Chapman corner parking lot and add drainage	\$50,000.00		-\$50,000.00									
	Reny's Lot (22% Town share)	Est \$190,000 both lots	\$41,800.00			-\$41,800.00								
		Total Expenditure	\$399,300.00	-\$170,000.00	-\$89,000.00	-\$71,800.00	-\$27,500.00	-\$21,000.00	-\$6,000.00	-\$14,000.00	\$0.00	\$0.00	\$0.00	
		Est Appropriation		\$40,000.00	\$50,000.00	\$75,000.00	\$50,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	
		Est Grant Funding/ Reimbursement		\$75,000.00	\$25,000.00									
		Est Balance	\$87,015.00	\$32,015.00	\$18,015.00	\$21,215.00	\$43,715.00	\$47,715.00	\$66,715.00	\$77,715.00	\$102,715.00	\$127,715.00	\$152,715.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Roof Replacement	Insulate attic and replace shingled roof	\$0.00											
	Driveway Resurface	Reclaim, resurface, drainage, include future sewer lines	\$200,000.00			-\$200,000.00								
	Replace Heating System	Replaced 2023, FY 40 Replacement with potential geothermal system.	\$165,000.00											
	Wastewater Upgrade	Connect to public sewer system	\$135,000.00		-\$135,000.00									
Fire Station	Engineering Assesment	Structural Assessment of Fire Station	\$40,000.00	-\$40,000.00										
	Generator	Replace with larger generator	\$20,000.00	-\$20,000.00										
	Floor Covering/Treatment	Prep and seal the concrete in the bay area.	\$55,000.00	-\$55,000.00										
		Total Expenditure	\$615,000.00	-\$115,000.00	-\$135,000.00	-\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Appropriation		\$60,000.00	\$85,000.00	\$110,000.00	\$135,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$213,696.00	\$158,696.00	\$108,696.00	\$18,696.00	\$153,696.00	\$303,696.00	\$453,696.00	\$603,696.00	\$753,696.00	\$903,696.00	\$1,053,696.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Bathroom Facility at Garage	Replace outhouse with internal plumbing, completed 2025	\$0.00											
	Storage Building - Replacement/New	Construct pad and canopy for storage building, 2025/6	\$100,000.00	-\$60,000.00	-\$40,000.00									
	Paving (portion) of facility	Pave from Heater Road to Sand/Salt shed	\$75,000.00		-\$75,000.00									
Highway	Garage Improvements	Consider replacing or raising garage.	\$0.00											
Facilities	Replace Sand/Salt Shed	Est 2027-2029 replacement following engineer recommendation \$275,000	\$275,000.00				-\$275,000.00							
		Total Expenditure	\$450,000.00	-\$60,000.00	-\$115,000.00	\$0.00	-\$275,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Appropriation		\$100,000.00	\$100,000.00	\$100,000.00	\$75,000.00	\$50,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$80,859.00	\$120,859.00	\$105,859.00	\$205,859.00	\$5,859.00	\$55,859.00	\$80,859.00	\$105,859.00	\$130,859.00	\$155,859.00	\$180,859.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Parking Lot Improvements	Complete EDA project, 2025	\$0.00											
	Paving	Resurface lot	\$96,250.00										-\$96,250.00	
	Dock Replacement	Maine Boat Float Replacement program 2024/2025, Replace in 10 years	\$300,000.00										-\$300,000.00	
Waterfront	Boat Launch	Reconstruct boat ramp, possible grant funding; est 2034	\$500,000.00										-\$500,000.00	
	Park Improvements	Park/Boardwalk	\$1,000,000.00										-\$1,000,000.00	
		Total Expenditure	\$1,896,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$1,896,250.00	
		Est Appropriation		\$0.00	\$20,000.00	\$25,000.00	\$30,000.00	\$40,000.00	\$50,000.00	\$75,000.00	\$100,000.00	\$125,000.00	\$150,000.00	
		Est Grant Funding/ Reimbursement											\$925,000.00	
		Est Balance	\$340,261.77	\$340,261.77	\$360,261.77	\$385,261.77	\$415,261.77	\$455,261.77	\$505,261.77	\$580,261.77	\$680,261.77	\$805,261.77	-\$15,988.23	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Engine 1 (E-1)	2002 Pierce, 1500 GPM, 1000 gal tank; Replace in 2037	\$1,599,203.70											
	Engine 2 (E-2)	2018 Rosenbauer, 1500 GPM, 1000 gal tank; Replace in 2048	\$1,157,000.00											
	Engine 3 (E-3)	2014 Rosenbauer, 1500 GPM, 2000 gal tank; Replace in 2044	\$680,000.00											
Fire Truck	Ladder 4 (L-4)	2003 E-One, 2000 GPM, 500 gal tank; Replace in 2029	\$1,760,000.00	-\$500,000.00										
	Truck 5 (T-5)	2017 Dodge Ram 3500; Replace in 2038	\$90,600.00											
	Chief	2022 F-150; Replace in 2042	\$0.00											
		Total Expenditure	\$5,286,803.70	-\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		Est Appropriation		\$150,000.00	\$200,000.00	\$250,000.00	\$100,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
		Est Grant Funding/ Reimbursement												
		Est Balance	\$508,425.09	\$158,425.09	\$358,425.09	\$608,425.09	\$708,425.09	\$833,425.09	\$958,425.09	\$1,083,425.09	\$1,233,425.09	\$1,383,425.09	\$1,533,425.09	\$1,683,425.09

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	SCBA bottles and Air Packs	SCBA Bottles and Air Packs: Replace all SCBA bottles and air packs (FY 2024)	\$90,000.00											
	Turnout Gear	Turnout Gear: Est \$3,000 ea; 25 total gear sets	\$90,000.00											
Fire Equipment	Replace SCBAs	Replace 5 packs every two years begginng FY 27, 15 packs, \$6k ea	\$90,000.00			-\$30,000.00		-\$36,000.00		-\$24,000.00				
		Total Expenditure	\$270,000.00	\$0.00	\$0.00	-\$30,000.00	\$0.00	-\$36,000.00	\$0.00	-\$24,000.00	\$0.00	\$0.00	\$0.00	
		Est Appropriation		\$6,000.00	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$19,613.00	\$25,613.00	\$31,613.00	\$12,613.00	\$30,613.00	\$12,613.00	\$24,613.00	\$12,613.00	\$24,613.00	\$36,613.00	\$48,613.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Patrol 1	2024 Ford F-150; Replace in Spring 2029	\$168,825.00				-\$79,500.00				-\$89,325.00			
	Patrol 2	2022 Ford F-150; Replace in Fall 2026	\$253,955.00		-\$75,000.00				-\$84,270.00				-\$94,685.00	
	Chief	2018 Ford Explorer	\$0.00											
N 11 X7 1 · 1	Technology/Software	Dispatch System, Axion camera system, speed detection devices, etc	\$60,000.00		-\$10,000.00		-\$30,000.00		-\$10,000.00				-\$10,000.00	
Police Vehicle	Mandatory Equipment	Includes bullet proof vests, guns, vehicle equipment, etc	\$20,000.00		-\$5,000.00				-\$5,000.00	-\$2,500.00	-\$5,000.00		-\$2,500.00	
		Total Expenditure	\$502,780.00	\$0.00	-\$90,000.00	\$0.00	-\$109,500.00	\$0.00	-\$99,270.00	-\$2,500.00	-\$94,325.00	\$0.00	-\$107,185.00	
		Est Appropriation		\$40,000.00	\$45,000.00	\$50,000.00	\$60,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$55,000.00	\$55,000.00	\$60,000.00	
		Est Grant Funding/ Reimbursement			\$2,500.00				\$2,500.00					
		Est Balance	\$10,518.00	\$50,518.00	\$8,018.00	\$58,018.00	\$8,518.00	\$58,518.00	\$11,748.00	\$59,248.00	\$19,923.00	\$74,923.00	\$27,738.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Dump Truck	2018 F-550; replace 2028/2029	\$156,250.00				-\$156,250.00							
	Utility Truck	Purchase one-ton truck for sanding and utility; 2025/2026	\$204,000.00		-\$85,000.00								-\$119,000.00	
Highway Truck	K land	Total Expenditure	\$360,250.00	\$0.00	-\$85,000.00	\$0.00	-\$156,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$119,000.00	
		Est Appropriation		\$35,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$40,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$25,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$80,000.00	\$115,000.00	\$70,000.00	\$120,000.00	\$13,750.00	\$53,750.00	\$73,750.00	\$93,750.00	\$113,750.00	\$133,750.00	\$39,750.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	2024 WL32	Front End Loader: Replace every 10-12 years, est 2035	-\$359,460.00	-\$18,400.00	-\$18,400.00	-\$18,400.00	-\$18,400.00						-\$163,500.00	-122360
	Excavator	Excavator: Purchased used to offset replacement cycle of wheeled loader	-\$85,000.00					-\$85,000.00						
		Grapple Bucket	-\$6,000.00			-\$6,000.00								
		Sweeper	\$0.00											
	Front End Loader Attachments	Brush/Forestry Cutter - purchase attachement for excavator	\$0.00											
	(\$32,500 est)	Broom	-\$9,775.00				-\$9,775.00							
		Snowblower	-\$12,980.00					-\$12,980.00						
		Man lift	\$0.00											
		Boom lift	\$0.00											
	Truck Sander	Sander - replace steel sander with poly	-\$8,000.00		-\$8,000.00									
		Pallet Forks	\$0.00											
Highway Equipment	Billy Goat	Billy Goat: Install on dump trailer, modify trailer	-\$4,000.00	-\$4,000.00										
	Air Compressor	Air Compressor: Replace in 5-7 years	-\$3,025.00					-\$3,025.00						
	Hot water pressure washer	Purchased in 2024	-\$7,150.00										-\$7,150.00	
	Dump Trailer (10-12 ft)	Dump Trailer: Replaces utility trailer and will hold Billy Goat for leaf cleanup	-\$12,500.00	-\$12,500.00										
	2024 Deere 1025r	Mower/Snowblower Replace in 8-10 years	-\$90,937.50	-\$10,812.50	-\$10,812.50	-\$10,812.50			-\$58,500.00					
	10-Ton Trailer	10-Ton Trailer: Purchaed in 2016 (?); Replace in 15-20 years	-\$30,000.00							-\$30,000.00				
		Total Expenditure	-\$628,827.50	-\$45,712.50	-\$37,212.50	-\$35,212.50	-\$28,175.00	-\$101,005.00	-\$58,500.00	-\$30,000.00	\$0.00	\$0.00	-\$170,650.00	
		Est Appropriation		\$30,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$44,627.00	\$28,914.50	\$31,702.00	\$46,489.50	\$68,314.50	\$17,309.50	\$8,809.50	\$28,809.50	\$78,809.50	\$128,809.50	\$8,159.50	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Main St - Downtown (Bridge to Bristol)	Resurface/Resconstruct	\$500,000.00					-\$500,000.00						
	Main St - Downtown (Bristol to Main St Grocery)	Resurface/Resconstruct	\$250,000.00						-\$250,000.00					
	Bristol Rd (Miles to School St)	Reconstruct - Multi-use or sidewalk? Approx 1200'	\$120,000.00									-\$120,000.00		
	Miles St	Construct second phase spring/summer 2025	\$65,000.00	-\$65,000.00										
	High St	Replace and extend, approx 1550'	\$116,250.00				-\$116,250.00							
	Elm St (Main to Theater)	Remove or Replace and make ADA compliant, approx 150'	\$13,500.00								-\$13,500.00			
	Theater St	Resurface 200'	\$34,000.00		-\$34,000.00									
	Chuch St (Pleasant St to Main St)	Construct new sidewalk, approx 3600'	\$100,000.00			-\$100,000.00								
Sidewalk	Hogdon St	Resurface/Reconstruct, approx 850'	\$62,500.00		-\$62,500.00									
	Vine St	Remove sidewalk, non-compliant	\$25,000.00					-\$25,000.00						
	Chapman St		\$0.00											
	School St	Est 750'	\$112,500.00				-\$112,500.00							
	Main St - (Hannaford to GSBCSD)	Partnership with MDOT, 1.5M est cost, 20% match	\$1,500,000.00		-\$500,000.00	-\$1,000,000.00								
	ADA Compliance	Est 20 crosswalk location @ \$10k each	\$185,000.00	-\$50,000.00	-\$50,000.00	-\$50,000.00	-\$35,000.00							
		Total Expenditure	\$3,083,750.00	-\$115,000.00	-\$646,500.00	-\$1,150,000.00	-\$263,750.00	-\$525,000.00	-\$250,000.00	\$0.00	-\$13,500.00	-\$120,000.00	\$0.00	
		Est Appropriation/Grant Fund		\$70,000.00	\$75,000.00	\$100,000.00	\$125,000.00	\$150,000.00	\$175,000.00	\$200,000.00	\$225,000.00	\$250,000.00	\$275,000.00	
		Est Grant Funding/ Reimbursement		\$0.00	\$400,000.00	\$850,000.00								
		Est Balance	\$601,973.00	\$556,973.00	\$385,473.00	\$185,473.00	\$46,723.00	-\$328,277.00	-\$403,277.00	-\$203,277.00	\$8,223.00	\$138,223.00	\$413,223.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Church St Sidewalk	Pleasant to Main (see above)				-\$250,000.00								
		Total Expenditure	\$0.00	\$0.00	\$0.00	-\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Church St Sidewalk Project		Est Appropriation/Grant Fund		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Grant Funding/ Reimbursement				\$35,423.15								
		Est Balance	\$214,576.85	\$214,576.85	\$214,576.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Paved Shoulders: State-Aid Roads	Paved Shoulders: Biscay (.43 mi), Bristol (2 mi), and School St (.85 mi);	\$2,000,000.00							-\$624,256.00			-\$975,400.00	
Discuste Describer														
Bicycle Resolve		Total Expenditure	\$2,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$624,256.00	\$0.00	\$0.00	-\$975,400.00	
		Est Appropriation/Grant Fund		\$0.00	\$25,000.00	\$50,000.00	\$75,000.00	\$100,000.00	\$125,000.00	\$150,000.00	\$175,000.00	\$200,000.00	\$225,000.00	
		Est Grant Funding/ Reimbursement		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$468,192.00	\$0.00	\$0.00	\$731,550.00	
		Est Balance	\$0.00	\$0.00	\$25,000.00	\$75,000.00	\$150,000.00	\$250,000.00	\$375,000.00	\$368,936.00	\$543,936.00	\$743,936.00	\$725,086.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Belvedere Rd (Nobleboro to Rt 1)	Routine - Rubber Chip, 2028	\$107,029.68					-\$107,029.68						
	Church St (Pleasant to Elm)	Preventive 1, 2026	\$23,669.42			-\$23,669.42								
	Egypt Rd (Biscay to Back Meadow)	Routine - Rubber Chip, 2028	\$343,684.21					-\$343,684.21						
	Elm St (Church to Main)	Preventive 1, 2026	\$40,576.14			-\$40,576.14								
	Miles St (Town Line to Bristol)		\$0.00											
	Rocky Run Rd (Egypt to Biscay)		\$0.00											
	Theatre St (Main to Elm)		\$0.00											
	Water St (Cross to Bristol)	Preventive 1, 2024	\$9,261.95	-\$9,261.95										
	Back Meadow Rd (Main to Standpipe)	Preventive 2, 2025	\$193,744.24		-\$193,744.24									
	Back Meadow Rd (Standpipe to Egypt)	Preventive 3, 2025	\$62,938.76		-\$62,938.76									
	Back Meadow Rd (Egypt to Town Line)	Preventive 3, 2025	\$248,894.17		-\$248,894.17									
	Branch Rd	Preventive 3, 2024	\$98,309.30	-\$98,309.30										
	Chapman St	Preventive 1, 2024	\$52,484.36	-\$52,484.36										
	Church St	Preventive 1, 2025	\$22,640.31			-\$22,640.31								
	Church St	Rehabilitate 1, 2025	\$265,571.97			-\$265,571.97								
	Hammond Rd	Preventive 2, 2024	\$36,987.54	-\$36,987.54										
	Hillside Ln	Rehabilitate 2, 2025	\$30,616.43		-\$30,616.43									
·	Lessner Rd	Rehabilitate 3, 2024	\$865,454.84				-\$865,454.84							
iving, rainage,	Stand Pipe Rd	Preventive 3, 2024	\$232,119.17	-\$232,119.17										
aint	Cross St	Reconstruct 2, 2024	\$142,433.72											
annt	Hodgdon St	Reconstruct 2, 2023	\$45,759.69											
	Hodgdon St	Rehabilitate 1, 2025	\$93,171.59		-\$93,171.59									
	Hodgdon St	Reconstruct 2, 2025	\$265,178.28		-\$265,178.28									
	Keene Woods Rd	Reconstruct 2, 2026	\$494,556.36	-\$494,556.36										

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Midcoast Rd	Reconstruct 2, 2026	\$247,923.91			-\$247,923.91								
	Parking Lot Ln	Reconstruct 2, 2024	\$2,749,187.20	-\$1,749,187.20										
	Pleasant St	Reconstruct 2, 2025	\$201,921.31		-\$201,921.31									
	Church St	Reconstruct 2, 2025	\$271,625.35		-\$271,625.35									
	High St	Reconstruct 2, 2026	\$488,012.23			-\$488,012.23								
	Lewis Point Rd	Rehabilitate 1, 2024	\$22,434.64											
	Miles St	Reconstruct 2, 2024	\$169,661.63	-\$169,661.63										
	Pine Ridge Rd	Rehabilitate 3, 2025	\$433,102.25		-\$433,102.25									
	Pinkham Rd	Reconstruct 2, 2026	\$205,404.31			-\$205,404.31								
	Vine St	Rehabilitate 1, 2026	\$35,491.83			-\$35,491.83								
	Westview Rd	Rehabilitate 3, 2026	\$322,783.66			-\$322,783.66								
	Belvedere Rd	Preventive 3, 2027	\$43,693.02				-\$43,693.02							
	Oak Rd	Routine - Rubber Chip, 2024	\$15,551.32	-\$15,551.32										
	School St	Routine - Rubber Chip, 2024	\$23,190.14	-\$23,190.14										
	Water St	Routine - Rubber Chip, 2024	\$17,380.89	-\$17,380.89										
		Total Expenditure	\$8,922,445.82	-\$3,041,123.58	-\$1,801,192.38	-\$1,652,073.78	-\$909,147.86	-\$450,713.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Appropriation		\$150,000.00	\$175,000.00	\$200,000.00	\$250,000.00	\$300,000.00	\$325,000.00	\$350,000.00	\$375,000.00	\$400,000.00	\$425,000.00	
		Est Grant Funding/ Reimbursement		\$1,275,000.00	\$54,325.00									
		Est Balance	\$214,432.29	-\$1,401,691.29	-\$2,973,558.67	-\$4,425,632.45	-\$5,084,780.31	-\$5,235,494.20	-\$4,910,494.20	-\$4,560,494.20	-\$4,185,494.20	-\$3,785,494.20	-\$3,360,494.20	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
		Total Expenditure												
Municipal		Est Appropriation		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	
Parking Lot		Est Grant Funding/ Reimbursement												
		Est Balance	\$15,914.00	\$15,914.00	\$15,914.00	\$15,914.00	\$15,914.00	\$15,914.00	\$18,914.00	\$23,914.00	\$28,914.00	\$33,914.00	\$38,914.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Computers	Replace Computers every 5 years, 3 per year	\$51,750.00	-\$7,750.00	-\$3,100.00	-\$8,700.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	
	Server	Replace server every 7 years	\$15,000.00							-\$15,125.00				
Technology		Total Expenditure	\$66,750.00	-\$7,750.00	-\$3,100.00	-\$8,700.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	-\$21,875.00	-\$6,750.00	-\$6,750.00	-\$6,750.00	
		Est Appropriation		\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$7,500.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$38,169.99	\$30,419.99	\$32,319.99	\$28,619.99	\$26,869.99	\$25,119.99	\$23,369.99	\$6,494.99	\$4,744.99	\$2,994.99	\$3,744.99	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Update/Revise Comp Plan	Update every 10 years	\$45,000.00								-\$10,000.00	-\$20,000.00	-\$15,000.00	
Comparison		Total Expenditure	\$45,000.00								-\$10,000.00	-\$20,000.00	-\$15,000.00	
Comprehensive Plan		Est Appropriation		\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$5,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$846.22	\$846.22	\$846.22	\$846.22	\$10,846.22	\$20,846.22	\$30,846.22	\$40,846.22	\$40,846.22	\$30,846.22	\$20,846.22	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
		Trees: Hillside	\$0.00											
	Tree Management	Trees: Chapman-McAllist	\$42,000.00	-\$6,000.00	-\$18,000.00	-\$18,000.00								
			\$0.00											
	Headstone Maintenance/Repairs	Headstones	\$0.00											
	Stone	Hillside Church St Retaining Wall - Completed 2024	\$0.00											
		Bethlehem Back Stone Wall	\$7,800.00			-\$7,800.00								
Comotomy		Walpole S/SE Wall	\$6,000.00		-\$6,000.00									
Cemetery	Hillside Fence	Fence along Hodgdon St	\$12,000.00				-\$12,000.00							
	Cemetery Expansion	Hillside Columbarium	\$100,000.00						-\$100,000.00					
	Access/Road Maintenance	Road Maintenance: Hillside Ln, Bethlehem shoulder work	\$30,000.00	-\$5,000.00	-\$25,000.00									
		Total Expenditure	\$197,800.00	-\$11,000.00	-\$49,000.00	-\$25,800.00	-\$12,000.00	\$0.00	-\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Appropriation		\$20,000.00	\$25,000.00	\$25,000.00	\$35,000.00	\$35,000.00	\$40,000.00	\$35,000.00	\$25,000.00	\$20,000.00	\$20,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$21,062.00	\$30,062.00	\$6,062.00	\$5,262.00	\$28,262.00	\$63,262.00	\$3,262.00	\$38,262.00	\$63,262.00	\$83,262.00	\$103,262.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Manage Closed Landfill	Monitoring, Fill settlements, etc												
		Total Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Landfill		Est Appropriation		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Maintain clock in the bell tower													
		Total Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Town Clock		Est Appropriation		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Manage Public Beach/Launch Area	Improvements to swimming/boating facilities												
D ' D I		Total Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Biscay Beach		Est Appropriation		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
	Complete Property Revaluation	Last revaluation 2006-2008 (?) ; 1276 developed parcels	\$150,000.00		-\$75,000.00	-\$75,000.00								
Property		Total Expenditure	\$150,000.00	\$0.00	-\$75,000.00	-\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Revaluation		Est Appropriation		\$30,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$135,000.00	\$165,000.00	\$105,000.00	\$45,000.00	\$60,000.00	\$75,000.00	\$90,000.00	\$105,000.00	\$120,000.00	\$135,000.00	\$150,000.00	

Reserve	Capital Need		Est Cost	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36
Payroll	Employee-related payroll expenses	PTO buyout, health insurance premium, HRA, etc Account for mid-year personnel changes	\$195,000.00											
Liability		Total Expenditure	\$195,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
j		Est Appropriation		\$20,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	
		Est Grant Funding/ Reimbursement												
		Est Balance	\$16,918.00	\$36,918.00	\$51,918.00	\$66,918.00	\$81,918.00	\$91,918.00	\$101,918.00	\$111,918.00	\$121,918.00	\$131,918.00	\$141,918.00	
		Total Expenditure	\$21,617,302.02	-\$4,065,586.08	-\$3,126,004.88	-\$3,498,586.28	-\$1,788,072.86	-\$1,140,468.89	-\$520,520.00	-\$716,631.00	-\$124,575.00	-\$146,750.00	-\$3,290,235.00	
		Est Appropriation		\$731,000.00	\$906,000.00	\$1,116,000.00	\$1,083,000.00	\$1,163,000.00	\$1,205,000.00	\$1,302,000.00	\$1,422,000.00	\$1,517,000.00	\$1,624,500.00	
		Est Grant Funding/ Reimbursement		\$1,350,000.00	\$481,825.00	\$885,423.15	\$0.00	\$0.00	\$2,500.00	\$468,192.00	\$0.00	\$0.00	\$1,656,550.00	
		Est Balance	\$2,433,135.36	\$448,549.28	-\$1,289,630.60	-\$2,786,793.73	-\$3,491,866.59	-\$3,469,335.48	-\$2,782,355.48	-\$1,728,794.48	-\$431,369.48	\$938,880.52	\$929,695.52	

ECOTT.	CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW								
E Contraction of the second seco	Reserve Name	Municipal Buildin	a	FY '24 Est Bal	\$47,015.00				
	CIP Period:	FY 2026 - FY 203	0	FY '25 Approp.	\$40,000.00				
A A A A A A A A A A A A A A A A A A A	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00				
APAORATED	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$87,015.00				
	Buto.			Lot Bog. Bui.	<i>Q</i> 07,010.00				
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total			
Appropriations		\$29,700.00	\$12.600.00	\$25,000.00	\$40,000.00	\$107,300.00			
Expenditures		-\$14,566.93	-\$23,013.00	\$0.00	\$0.00	-\$37,579.93			
			,						
		5-Yr Projection							
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total			
Doors/Windows	-\$10,000.00	-\$5,000.00	-\$5,000.00			-\$20,000.00			
Roof/Chimney (Inspect, Replace)						\$0.00			
Exterior Paint (Trim)		-\$6,500.00				-\$6,500.00			
HVAC System	-\$150,000.00					-\$150,000.00			
Interior Painting	-\$5,000.00				-\$6,000.00	-\$11,000.00			
Security/Camera System		-\$7,500.00	-\$10,000.00			-\$17,500.00			
Floors (Admin & PD)	-\$5,000.00		-\$15,000.00	-\$12,500.00		-\$32,500.00			
Basement (Remediation/File Storage)				-\$15,000.00	-\$15,000.00	-\$30,000.00			
Walkways (410' total - increase to 6' wide)		-\$20,000.00				-\$20,000.00			
Town Parking Lot/Drainage		-\$50,000.00				-\$50,000.00			
Reny's Lot (22% Town share)			-\$41,800.00			-\$41,800.00			
Est Expenditure	-\$170,000.00	-\$89,000.00	-\$71,800.00	-\$27,500.00	-\$21,000.00	-\$379,300.00			
Appropriations/Revenues	2026	2027	2028	2029	2030	Total			
Est Appropriation	\$40,000.00	\$50,000.00	\$75,000.00	\$50,000.00	\$25,000.00	\$240,000.00			
Est Grant Funding/ Reimbursement	\$75,000.00	\$25,000.00				\$100,000.00			
Est Appropriation/Revenue	\$115,000.00	\$75,000.00	\$75,000.00	\$50,000.00	\$25,000.00	\$340,000.00			
Est Balance	\$32,015.00	\$18,015.00	\$21,215.00	\$43,715.00	\$47,715.00				

				Fire Departn	nent Capital Res	erve Account 10	-year Plan				
Starting Balance	FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35
Equipment	\$53,179.00	\$26,173.00	\$32,173.00	\$8,173.00	\$19,173.00	\$1,173.00	\$19,173.00	\$7,173.00	\$19,173.00	\$31,173.00	\$43,173.00
Truck	\$408,425.00	\$508,425.00	\$158,425.00	\$358,425.00	\$608,425.00	\$708,425.00	\$808,425.00	\$908,425.00	\$1,008,425.00	\$1,108,425.00	\$1,208,425.00
Station	\$268,696.00	\$213,696.00	\$233,696.00	\$203,696.00	\$3,696.00	\$18,696.00	\$68,696.00	\$118,696.00	\$168,696.00	\$198,696.00	\$228,696.00
Expected Expense	es										
Equipment	\$42,006.00	\$0.00	\$30,000.00	\$0.00	\$36,000.00	\$0.00	\$24,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Truck	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Station	\$105,000.00	\$80,000.00	\$135,000.00	\$300,000.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Budget											
Equipment	\$15,000.00	\$6,000.00	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
Truck	\$100,000.00	\$150,000.00	\$200,000.00	\$250,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Station	\$50,000.00	\$100,000.00	\$105,000.00	\$100,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Total Budget	\$165,000.00	\$256,000.00	\$311,000.00	\$361,000.00	\$168,000.00	\$168,000.00	\$162,000.00	\$162,000.00	\$142,000.00	\$142,000.00	\$142,000.00
Ending Balances											
Equipment	\$26,173.00	\$32,173.00	\$8,173.00	\$19,173.00	\$1,173.00	\$19,173.00	\$7,173.00	\$19,173.00	\$31,173.00	\$43,173.00	\$55 <i>,</i> 173.00
Truck	\$508 <i>,</i> 425.00	\$158,425.00	\$358,425.00	\$608,425.00	\$708,425.00	\$808,425.00	\$908,425.00	\$1,008,425.00	\$1,108,425.00	\$1,208,425.00	\$1,308,425
Station	\$213,696.00	\$233,696.00	\$203,696.00	\$3,696.00	\$18,696.00	\$68,696.00	\$118,696.00	\$168,696.00	\$198,696.00	\$228,696.00	\$258,696.00

Expense		Expense	
Description	Expense Year	Account	Amount
Insulation	FY25	Station	\$25,000.00
Roof	FY25	Station	\$80,000.00
Generator	FY26	Station	\$20,000.00
Floor Coating	FY26	Station	\$55,000.00
Septic System	FY27	Station	\$135,000.00
Driveway	FY28	Station	\$300,000.00
Ladder	FY26/FY29	Truck	\$1,760,000.00
Air packs	FY27-FY31	Equipment	\$90,000.00
Station			
Structural			
Assessment	FY26/FY29	Station	\$40,000.00
Station Heat	FY40	Station	\$165,000.00

Starting in either FY28 or FY29 depending on truck delivery, approximately \$155,000 debt service yearly payment will be due on the new ladder. The truck capital reserve is decreased by this amount to have a more level funding year-to-year for this cost.

TTOTT -	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
E Contraction of the second seco	Reserve Name:	Fire Station		FY '24 Est Bal	\$268,696.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$50,000.00	
A A A A A A A A A A A A A A A A A A A	Prepared By:	John Roberts		FY '25 Exp.	-\$105,000.00	
A PAORATED	Date:	2/4/2025	FY "	26 Est Beg. Bal.	\$213,696.00	
	Duto.	21472020		Lo Lot Dog. Dui.	φ210,000.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$55.000.00	\$90,000.00	\$87,500.00	\$50.000.00	\$282,500.00
Expenditures		-\$116,234.96	\$0.00	-\$8,397.00	-\$105,000.00	-\$229,631.96
Total		<i>•••••••••••••••••••••••••••••••••••••</i>	ţ0.00	\$0,007.100	<i><i><i>ϕ</i>ϕϕ</i></i>	+0,00.000
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Roof Replacement						\$0.00
Driveway Resurface			-\$200,000.00			-\$200,000.00
Replace Heating System						\$0.00
Wastewater Upgrade		-\$135,000.00				-\$135,000.00
Engineering Assesment	-\$40,000.00					-\$40,000.00
Generator	-\$20,000.00					-\$20,000.00
Floor Covering/Treatment	-\$55,000.00					-\$55,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	-\$115,000.00	-\$135,000.00	-\$200,000.00	\$0.00	\$0.00	-\$450,000.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$60,000.00	\$85,000.00	\$110,000.00	\$135,000.00	\$150,000.00	\$540,000.00
Est Grant Funding/ Reimbursement						\$0.00
Est Appropriation/Revenue	\$60,000.00	\$85,000.00	\$110,000.00	\$135,000.00	\$150,000.00	\$540,000.00
Est Balance	\$158,696.00	\$108,696.00	\$18,696.00	\$153,696.00	\$303,696.00	

Project Name	Fire Station Structural Assessment
Department	Fire Department
Reserve Account	Fire Station Reserve
Desired project FY	FY26 / FY29
Contact Person	Chief John Roberts
Project Location	27 Massasoit Drive, Damariscotta

Is this a new project/vehicle/equipment? Yes

Has this project received funding in the past? No

Project Description:

Hire an engineering firm to perform a structural, soil, and footing analysis of the station.

Project Need/Justification:

There are several cracks in the masonry walls, and some on the floor of the station. Request is to perform this evaluation to know if this amount of movement is expected or if there are steps that can be taken to ensure the station remains viable well into the future.

Objectives – Benefits – Risks:

The objective is to assess the station to determine if additional resources will be required to ensure a longer life can be achieved with the current building. This plan includes an initial inspection in FY26 to have a baseline that can be used in comparison to determine if building conditions are stable.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint.

A rough estimate to complete a full structural assessment is \$40,000. This is a placeholder number for budgeting purposes and will be refined prior to the requested funding year.

Project Funding: Proposed funding sources: Taxes

Current Account Balance: \$268,000							
Funding by FY: Pre. FY	FY26	FY27	FY28	FY29	FY30	FY31	FY32
	\$5k			\$35k			

Project Name	e Fire Station Bay Floor Coating			
Department	Fire Department			
Reserve Account	Fire Station Reserve			
Desired project FY	FY26			
Contact Person	Chief John Roberts			
Project Location	27 Massasoit Drive, Damariscotta			

Is this a new project/vehicle/equipment? Yes

Has this project received funding in the past? No

Project Description:

Install epoxy floor covering to bay floors.

Project Need/Justification:

The concrete surface in the bays is showing age. Especially in areas where winter melt comes from the trucks, there is some amount of concrete surface damage. This project would repair any surface cracks and damage and then coat the floor with a long-lasting epoxy system to help protect the floor, increase its life, and make cleaning efforts easier. Improving on ease of cleanliness will help reduce exposure to harmful chemicals as well.

Objectives – Benefits – Risks:

Increase the life of the station floor by protecting the concrete surface from fluids and road contamination that comes in with the trucks.

A risk to the floor not being protected would involve much more expensive repairs. The floor is radiant heated, so if damage continues to the surface, it could become more extensive and impact the heating system.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint.

The station floor is 70 feet by 70 feet or 4,900 square feet. An estimate from one company is \$8.50 per square foot for an epoxy-based sealing solution which would come to just under \$42,000. Travel costs and damage/crack repair is expected to add at least \$10,000 to this estimate. The budget for this project is \$55,000.

Project Funding: Proposed funding sources: Taxes

Current Account Balance: \$268,000

Funding by FY: Pre. FY FY26 FY27 FY28 FY29 FY30 FY31 FY32

\$55k

Project Name	Fire Station Generator
Department	Fire Department
Reserve Account	Fire Station Reserve
Desired project FY	FY26
Contact Person	Chief John Roberts
Project Location	27 Massasoit Drive, Damariscotta

Has this project received funding in the past? Yes

Project Description:

Replace the station's aged generator with one that has a slightly higher capacity. If funds are sufficient, some loads may be transferred to the generator to allow for more operations at the station during times of power loss.

Project Need/Justification:

The station's generator has had a few failures over the past couple of years, and is of an age where it should be replaced. The station is a vital building during storms and other emergencies. Maintaining a reliable backup power system is critical to being able to respond.

Objectives – Benefits – Risks:

Maintain the ability for the fire station to be used as an EOC and to operate as an emergency shelter when one is needed.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint. Estimated cost for a generator is \$20,000.

Project Funding: Proposed funding sources: Taxes

Current Account Balance: \$268,000									
Funding by FY: Pre. FY	FY26	FY27	FY28	FY29	FY30	FY31	FY32		

\$20k

Project Name	Fire Station Septic System
Department	Fire Department
Reserve Account	Fire Station Reserve
Desired project FY	FY27
Contact Person	Chief John Roberts
Project Location	27 Massasoit Drive, Damariscotta

Has this project received funding in the past? No

Project Description:

Replace the current private septic leech field with a pump station that connects to the Great Salt Bay Sanitary District's septic system.

Project Need/Justification:

The current system is sized only to be able to handle station effluent, and is approximately 30 years old. As the system is nearing an age when it may require replacement, and is not sized for growth on the property, this request is to install a system where property uses can increase.

Objectives – Benefits – Risks:

A growth and sustainment goal for the fire department is to have some type of on-site housing. This will require a system that can handle more effluent. Replacing the old leech field with a system that will allow this growth is the objective. A benefit will be the removal of risk of the system failing without costs budgeted for its replacement.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint.

\$135,000 – we will need to get an actual estimate to validate this budgetary figure.

If housing plans come together, the Engine company will work to find grants and/or donations to help offset the costs of installing this system.

Grants should be investigated to provide a hook-up to the municipally supported system.

Project Funding: Proposed funding sources: Taxes – Grants - Donation

Current Account Balance: \$268,000

Funding by FY: Pre. FY FY26 FY	Y27 FY28 FY29 FY30 FY31 FY3	2
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\$35k \$100k

Project Name	Fire Station Driveway Refurbishment
Department	Fire Department
Reserve Account	Fire Station Reserve
Desired project FY	FY28
Contact Person	Chief John Roberts
Project Location	27 Massasoit Drive, Damariscotta

Has this project received funding in the past? Yes

Project Description:

Replace the driveway and tar surface in front of the station.

Project Need/Justification:

The asphalt surface for the driveway and in front of the station is showing considerable wear and has reached the end of its useful life.

Objectives – Benefits – Risks:

This project has been moved in planning to after the septic system modification so that any asphalt impact from the septic system will occur before making changes to the paved surface it would impact.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint.

\$300,000 – will need estimate to confirm this estimate is within reason.

Project Funding: Proposed funding sources: Taxes

Current Account Balance: \$268,000

Funding by FY: Pre. FY	FY26	FY27	FY28	FY29	FY30	FY31	FY32
\$200k			\$100k				

ECOT.	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
	Reserve Name:	Highway Facility		FY '24 Est Bal	\$45,859.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$50,000.00	
15	Prepared By:	Andrew Dorr		FY '25 Exp.	-\$15,000.00	
TAORATED	Date:	2/4/2025	FY "	26 Est Beg. Bal.	\$80,859.00	
	Duto.			Lo Lot Bog. Bui.	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$0.00	\$25,000.00	\$50,000.00	\$75,000.00
Expenditures		\$0.00	\$0.00	\$0.00	-\$15,000.00	-\$15,000.00
		φ0.00	ψ0.00	φ0.00	ψ10,000.00	φ10,000.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Bathroom Facility at Garage						\$0.00
Storage Building - Replacement/New	-\$60,000.00	-\$40,000.00				-\$100,000.00
Paving (portion) of facility		-\$75,000.00				-\$75,000.00
Replace Sand/Salt Shed				-\$275,000.00		-\$275,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	-\$60,000.00	-\$115,000.00	\$0.00	-\$275,000.00	\$0.00	-\$450,000.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$100,000.00	\$100,000.00	\$100,000.00	\$75,000.00	\$50,000.00	\$425,000.00
Est Grant Funding/ Reimbursement						\$0.00
Est Appropriation/Revenue	\$100,000.00	\$100,000.00	\$100,000.00	\$75.000.00	\$50,000.00	\$425,000.00
	¢		2.20,000.00	2. 0,000.00	200,000.00	+
Est Balance	\$120,859.00	\$105,859.00	\$205,859.00	\$5,859.00	\$55,859.00	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTM	ENT OVERVIEW		
A BOSCIAL R	Reserve Name:	Waterfront		FY '24 Est Bal	\$937,374.81	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$0.00	
The second second	Prepared By:	Andrew Dorr		FY '25 Exp.	-\$597,113.04	
PORATED	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$340,261.77	
					. ,	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$0.00	\$35,909.53	\$0.00	\$35,909.53
Expenditures		-\$446,224.73	-\$53,820.58	-\$94,398.14	-\$597,113.04	
		ψ 11 0,224.70	<i>400,020.00</i>	φ04,000.14	φ007,110.0 4	ψ1,101,000.40
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Complete EDA project, 2025					2000	\$0.00
Maine Boat Float Replacement program 2024/2025, Replace in 10 years						\$0.00
Reconstruct boat ramp, possible grant funding; est 2034						\$0.00
Park/Boardwalk						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00		\$25,000.00	\$30,000.00	\$40,000.00	\$115,000.00
Est Grant Funding/ Reimbursement	\$0.00	\$20,000.00	¥20,000.00	400,000.00	\$ +0,000.00	\$0.00
						ψ0.00
Est Appropriation/Revenue	\$0.00	\$20,000.00	\$25,000.00	\$30,000.00	\$40,000.00	\$115,000.00
Eat Polonoo	¢240.064.77	¢260.064.77	¢205 064 77	¢ / 15 06 / 77	¢455 064 77	
Est Balance	\$340,261.77	\$360,261.77	\$385,261.77	\$415,261.77	\$455,261.77	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	ENT OVERVIEW		
E Contraction of the second seco	Reserve Name:	Fire Truck		FY '24 Est Bal	\$408,425.09	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$100,000.00	
The set	Prepared By:	John Roberts	50	FY '25 Exp.	\$0.00	
A PAORATED TO A PARTICIPACITY OF THE PARTICIPACITY	Date:	2/4/2025	FY "	26 Est Beg. Bal.	\$508,425.09	
	Dute.			EO EST Dog. Dui.	φ000, 1 20.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$85,000.00	\$121,137.00	\$80,000.00	\$100,000.00	\$386,137.00
Expenditures		\$0.00	-\$47,186.91	\$0.00	\$0.00	-\$47,186.91
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
2002 Pierce, 1500 GPM, 1000 gal tank; Replace in 2037						\$0.00
2018 Rosenbauer, 1500 GPM, 1000 gal tank; Replace in 2048						\$0.00
2014 Rosenbauer, 1500 GPM, 2000 gal tank; Replace in 2044						\$0.00
2003 E-One, 2000 GPM, 500 gal tank; Replace in 2029	-\$500,000.00					-\$500,000.00
2017 Dodge Ram 3500; Replace in 2038						\$0.00
2022 F-150; Replace in 2042						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	-\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$500,000.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$150,000.00	\$200,000.00	\$250,000.00	\$100,000.00	\$125,000.00	\$825,000.00
Est Grant Funding/ Reimbursement						\$0.00
Est Appropriation/Revenue	\$150,000.00	\$200,000.00	\$250,000.00	\$100,000.00	\$125,000.00	\$825,000.00
Est Balance	\$158,425.09	\$358,425.09	\$608,425.09	\$708,425.09	\$833,425.09	

DAMARISCOTTA FIRE DEPARTMENT

FY26 FIRE APPARATUS REPLACEMENT PLAN

Executive Summary

This plan is intended to provide a long-term roadmap for apparatus replacement for the Massasoit Engine Company/Damariscotta Fire Department. It includes details about the current fleet of fire apparatus and the notional replacement schedule so that funding can be planned.

The Department currently has four major pieces of apparatus in its fleet. They consist of one front line pumper, one aerial quint (ladder truck), one rescue-pumper and one tanker-pumper. According to NFPA 1901, the standard for automotive fire apparatus, the serviceable age of vehicles should be limited to 25 years of age. This plan will use the general age of 25-30 years as an expected service life.

Fire apparatus purchasing has experienced dramatic changes over the past few years. One of the major manufacturers of fire apparatus has implemented price increases of 19.5%, 19.5%, and 12% over three consecutive years. All other major manufacturers have implemented similar increases. When the increases are compounded, it is equivalent to a 60% increase in the cost of these vital pieces of firefighting equipment. In addition, fire truck manufacturers have also built in a much longer build cycle, with orders taking 24-36 months to fulfill. Both of these major changes have been built into this plan, which has also resulted in a dramatic shift in how the department is planning for replacement of Engine 1 and Ladder 4.

In the past, this plan provided a recommendation for funding that does not involve borrowing funds to pay for vehicle purchases. During the FY25 budget process, it was determined that the cost of a new ladder would require too large of an increase in the capital budget (would have required \$270,000 a year), so this plan has been adapted to finance the majority of the cost of this apparatus

Long build times (about 3 years), large jumps in apparatus prices, and the extremely large burden of building the reserves to meet an appropriate timeline have resulted in a change of strategy. The department is requesting to place an order for the ladder's replacement in this fiscal year, with the majority of funding to be bonded. Engine 1 will not be replaced and will be run until maintenance and repair costs prohibit keeping it in service. When Engine 3 is at the end of its serviceable life, the plan will be to replace with a pumper similar to the current Engine 1 and rely on mutual aid for tanker capability.

Apparatus Service Life Expectancy

Many fire departments use general guidelines for expected service life of a piece of apparatus. This ranges from 10-15 years for front line use and 5-10 years for reserve (back-up) use. Generally, this equates to an expected service life of apparatus to be 15 to 25 years. Annex D of NFPA Standard 1901, Standard for Automotive Fire Apparatus provides more specific guidance on apparatus age and its use. Specifically, it states: "Because the changes, upgrades and fine tuning to NFPA 1901, Standard for Automotive Fire Apparatus, have been truly significant, especially in the area of safety, fire departments should seriously consider the value (or risk) to fire fighters of keeping fire apparatus older than 15 years in first-line service." In addition, the standard also states: "It is recommended that apparatus greater than 15 years old that have been properly maintained and that are still in serviceable condition be placed in reserve status and upgraded in accordance with NFPA 1912, Standard for Fire Apparatus Refurbishing, to incorporate as many features as possible of the current fire apparatus standard... Apparatus that were not manufactured to the applicable NFPA fire apparatus standards or that are over 25 years old should be replaced." The Damariscotta Fire Department ensures that preventative maintenance is provided to all apparatus with hopes that this will help promote a longer service life. For the purposes of this plan, a target service life of between 25-30 years will be used. This has been achieved in the past and will hopefully continue into the future.

The NFPA standard does not suggest that equipment will fail or be un-serviceable when the end of the expected service life is reached, but instead focuses on the safety aspects of the modifications of apparatus standards and the increased probability of mechanical failure. It is also likely that maintaining the equipment in good working order past 25 to 30 years of age will become increasingly expensive, due both to parts availability and the increasing failure rate. This plan does not suggest that all apparatus will last for the amount of time outlined, but this age can be used as an average for planning purposes. Actual equipment replacement will depend on a number of factors such as safety concerns, regulation/standard changes, maintenance costs, federal mandates and part availability/obsolescence. These factors are not further discussed in this document.

NOTE: There are pending OSHA changes that could impact this plan with the changes recommending codifying many NFPA standards into law. While the preliminary documents state that the intention is not to require trucks to be replaced at a certain age, it is unclear how this will be adjudicated in the final implementation of the OSHA standard that is expected in the near future.

Vehicles in Current Inventory

The Damariscotta Fire Department has been fortunate to receive the current apparatus and that this equipment has had a long serviceable life. Unfortunately, two of the most expensive

apparatus are within one year of age. This will place an enormous burden on the community in the next decade with Engine 1 and Ladder 4 needing replacement in close proximity. A full listing of all of the current apparatus is contained in the Table 1, below.

Apparatus ID	Year	Age (FY26)	Make	Pump Size (GPM)	Tank Size (Gallons)	Large Dia Hose	Other Features
Engine 1 (E-1)	2002	24	Pierce	1500	1000	1500' - 4"	5 man custom cab
Engine 2 (E-2)	2018	8	Rosenbauer	1500	1000	1000' - 4"	5 man custom cab 10kW Generator
Engine 3 (E-3)	2014	12	Rosenbauer	1500	2000	1000' - 4"	2 man commercial cab
Ladder 4 (L-4)	2003	23	E-One	2000	500	1000' - 5"	15kW Generator 100 foot aerial 6 man cab
Truck 5 (T-5)	2017	9	Dodge Ram 3500	N/A	N/A	N/A	6 man cab – 4x4

Table 1: Current Apparatus Inventory (FY26 Ages)

Our major fire apparatus fleet consists of three vehicle types: (1) Pumper; (2) Aerial; and (3) Water Tanker. The former National Fire Protection Agency (NFPA) Standard 1901 covers vehicle requirements for the fire service. It has been replaced with the 2024 version of NFPA standard 1900. This specification covers the required pump capacity, tank capacity, safety requirements, minimal equipment, hose and details that must be met to be certified. All new apparatus must be manufactured to this standard in order to be sold as fire apparatus, with the most recent edition being issued in 2024. None of the current apparatus were built to this standard. The previous 1901-2016 standard is what Engine 2 was built in compliance with. Engine 3 is the only apparatus which meets the previous standard (2009). One apparatus meets the next previous version of the standard (2003): Ladder 4. Engine 1 meets the 1999 version of the standard which is now five versions old.

Engine 1 is a custom built fire truck from Pierce and serves as the primary attack pumper. This is the first apparatus to respond to all fire alarms and structure fires in Damariscotta. The extended cab allows for five firefighters to be contained out of the weather and be in verbal contact during the response. It is equipped to draft and supply water out of the rear of the truck, reducing space needed for operations on side roads when drafting from a portable pond. The current estimated replacement cost for this apparatus is \$864,000 (FY26 estimated cost).

Engine 2 is a custom built fire truck from Rosenbauer and serves as a rescue-pumper. This is the first apparatus to respond to vehicle accidents, rescues and hazardous materials calls. It was

placed into service in February 2019. This apparatus as well as the purchase of Truck 5 allowed for the replacement of two apparatus and represented the second step in a fleet modernization project that started in 2013. The last steps will be to provide some separation in the purchasing of replacements for Engine 1 and Ladder 4. The current estimated replacement cost for this apparatus is \$864,000 (FY26 estimated cost).

Engine 3 was procured new and was received in November 2014. This apparatus was the first step in modernizing the fleet and marked the first purchase of a fire truck since 2006. Engine 3 is a two person commercial International cab built by Rosenbauer and operates as a tanker-pumper. This truck allowed for the replacement of two apparatus, reducing maintenance and testing costs. The current estimated replacement cost or this apparatus is \$729,000 (FY26 estimated cost).

Ladder 4 is referred to as a "Quint" because it serves five functions for the fire service: (1) Aerial device (attached ladder); (2) Pump; (3) Carries water; (4) Carries hose; and (5) Carries ground ladders. The aerial (mounted ladder) is 100' long which was chosen based on the horizontal reach required for many of the structures around town. The Hospital complex is one case where the vehicle cannot get close enough to the structure for a shorter ladder to work. This truck is the most expensive owned by the Town. The Department was fortunate to find this vehicle as a left over demonstration truck and was able to purchase it for approximately \$600,000 which was considerably less than the close to \$800,000 price tag (FY06 figure). The multi-purpose use of the truck is essential since it can operate independently and also provide its own water source. This proved invaluable during a fire on densely packed part of Church Street where a fully involved fire was contained to just one building. The aerial was able to flow water on one side and an engine company was able to enter the building to contain the spread. The current estimated replacement cost for this apparatus is \$1,760,000 (FY26 estimated cost).

Required Apparatus – Town Coverage

In order to determine if the future apparatus would provide sufficient coverage for Damariscotta, various call scenarios are provided in Appendix A. These scenarios show the current (FY26) fleet response based on a reduction of major apparatus to four and Truck 5.

A large portion of the Town does not have hydrant coverage (approx 65%) and these areas require a tanker shuttle in order to fight and extinguish a fire. This drives the need for the Department to maintain a tanker in service, which was replaced in FY14. When this type of shuttle is required, several other towns respond with their tankers to provide the necessary water to continue firefighting operations. The other critical portion of a tanker shuttle includes pumpers at remote sites to draft from static water sources. The future fleet includes a primary attack truck (E1) that attacks the fire, E3 forming part of the tanker shuttle and E2 at a draft site to fill the tankers.

For future years if Engine 1 is not replaced, the plan would be to rely on mutual aid to fill those needs until a replacement for Engine 3 was planned. This tanker capability would then be phased out, again relying on mutual aid to fill the gap.

Rising Costs of Apparatus and Extended Build Times

Apparatus prices experienced dramatic increases throughout the industry. Price increases implemented by E-One were provided by a local representative. Over the past three years the increases were 19.5% from 2021 to 2022, 19.5% from 2022 to 2023 and 12% from 2023 to 2024. The compound effect of these three increases resulted in a 60% increase in the cost of fire trucks over the past three years. It is unclear what will happen over the next few years, but there are no indications that prices have stabilized.

As a result of increases, the plan for this fiscal year has an 8% per year increase built into all budgeting numbers. This has a huge impact on the budgeting figures used in previous years. There is a lot of uncertainty in future costs, so only the projected numbers for Ladder 4 and Engine 1 would be sufficient for near term budgeting.

The impact for the ladder truck's replacement cost with an 8% per year increase would equate to the cost of the truck increasing approximately \$128,000 per year. For this reason, this truck has been pulled forward to replace sooner than previously planned, with the expected replacement to arrive when the current truck is 29 years old. If rates increase in a similar fashion from external pressures or supply chain costs, a delay in ordering the truck would add over \$266,000 to the purchase price.

Longer build times have also resulted in greater discounts for prepayment options. For budget plans, a \$500,000 deposit is planned at the time of ordering with the balance to be bonded and would be planned for when the vehicle is delivered.

New vs. Used Apparatus

For the purposes of this plan, new vehicle prices were used for determining replacement cost. There could be savings achieved by utilizing used apparatus, but this would also affect the replacement time frame as well. Most used apparatus are at least 10-15 years old, come from full-time Departments, and have more service hours on them than our Department would subject them too, all which reduce the expected service life.

The near-term needs of replacing Ladder 4 will drive the budget figures over the next five years, regardless of the plan for Engine 1. A used ladder is not considered under this plan, as there does not seem to be a lot of low year ladders on the market.

A used replacement for Engine 1 may be the best option depending on the used truck market in the next 7 to 10 years. Currently, due to the high costs of apparatus, Engine 1's replacement

has been delayed. The plan will be to get the most life out of Engine 1 as possible. If there should be a catastrophic failure of the apparatus, Engine 2 will be used to fill the gap as well as relying more on mutual aid from surrounding departments.

Amortization and Apparatus Inflation

Through a planned reduction of major apparatus from six to four pieces since 2013, a reduced burden has been achieved for the department and Town on both purchasing and maintenance costs. A rough estimate of the current replacement value for two engines, one aerial quint, and support vehicles is approximately \$3.628 Million (FY26 dollars) or \$121,000 per year average when assuming 30-year lifetimes. In order to avoid financing apparatus each time a purchase is needed, the Town would need to average a yearly contribution of \$121,000 plus the year to year increase in apparatus costs into the Fire truck Capital reserve account.

Historical prices usually increased between 2 and 5 percent per year. More recently, many other economic events, such as material costs, inflation, and supply chain shortages have lead to rapid increases in apparatus pricing, and much longer delivery times. When the costs of future year dollars are accounted for, the yearly contribution to the Capital reserve account will need to be increased by a substantial amount. This plan includes an 8% year to year increase.

In order to balance the cost of renewing the DFD's apparatus, a consistent time period for apparatus replacement should be established. If the goal was to maintain four apparatus in service each for 25-30 years, this would require replacing a truck every six to eight years

Future pricing of fire trucks is unknown, but the recent increases make it risky to assume current prices remain in effect for budgeting purposes. Table 2, below, shows the current replacement values inflated at 8% per year for the purposes of establishing target budget numbers to use for the next two apparatus.

FY	Engine 1 Est. Replacement \$	Engine 2 Est. Replacement \$	Engine 3 Est. Replacement \$	Ladder 4 Est. Replacement \$
2025	\$800,000.00	\$800,000.00	\$675,000.00	\$1,600,000.00
2026	\$864,000.00	\$864,000.00	\$729,000.00	\$1,760,000.00
2027	\$933,120.00	\$933,120.00	\$787,320.00	\$1,866,240.00
2028	\$1,007,769.60	\$1,007,769.60	\$850,305.60	\$2,015,539.20
2029	\$1,088,391.17	\$1,088,391.17	\$918,330.05	\$2,176,782.34

Table 2: Apparatus Price Inflation

2030	\$1,175,462.46	\$1,175,462.46	\$991,796.45	\$2,350,924.92
2031	\$1,269,499.46	\$1,269,499.46	\$1,071,140.17	\$2,538,998.92
2032	\$1,371,059.42	\$1,371,059.42	\$1,156,831.38	\$2,742,118.83
2033	\$1,480,744.17	\$1,480,744.17	\$1,249,377.89	\$2,961,488.34
2034	\$1,599,203.70	\$1,599,203.70	\$1,349,328.12	\$3,198,407.40
2035	\$1,727,140.00	\$1,727,140.00	\$1,457,274.37	\$3,454,280.00
2036	\$1,865,311.20	\$1,865,311.20	\$1,573,856.32	\$3,730,622.40

Plan for Replacement (assumed 30 year service life)

The following plan includes a time-table for replacing the fleet of fire apparatus for the DFD. The prices listed are rough estimates and are a reflection of FY26 dollars. The recommended replacement year on the Table below is based solely on apparatus age. All vehicles are expected to be replaced with like vehicles, with the exception of Engine 1 and 3 as discussed above. In order to gain separation in ages between Engine 1 and Ladder 4, Engine 1's expected replacement will be planned for when Engine 3 is reaching the end of its life, of FY42. The plan will include replacing Ladder 4 at 29 years of age in FY29, with the order being placed this fiscal year.

Table 3: Recommended Replacement Fiscal Year based on Age

Apparatus ID	Year	Apparatus Age (FY26)	Expected Years of Service Life	Recommended Replacement Year	Replacement Cost (FY26 \$)
Engine 1	2002	24	30	2042	\$864,000
Engine 2	2018	8	30	2048	\$864,000
Engine 3	2014	12	30	2044	Not planned for replacement
Ladder 4	2003	23	26	2029	\$1,760,000
Truck 5	2017	9	21	2038	\$70,000
Car 1	2022	4	20	2042	\$55,000

In order to plan for future years' budgets and to strive towards a consistent time period between new apparatus purchases, the plan described below was created. Ideally, this time period would be every seven years, assuming four pieces of major apparatus and an expected service life of 30 years. Table 3, on the next page, utilizes this approach and lists which year each apparatus should be replaced. This assumes that the equipment will reach this age without major equipment failures. As the replacement timeframe approaches for each apparatus, the actual vehicle condition should be assessed to determine the appropriate time for replacement.

The inflated prices were used for the pumper replacements in FY42 and FY48. Budgeted figures start low to help balance some of the other capital expenses coming up for the station, fire equipment, and parking lot/driveway at the station. This will also help on re-evaluating actual apparatus replacement costs as time progresses. If prices stabilize, budget figures will be reduced. A 10-year bond for the new Ladder would cost approximately \$155,000 per year of debt service, and would come to term before the next apparatus purchase.

Fiscal	Capital Reserve	Capital Reserve	Capital Reserve	Balance to	
Year	Investment	Withdrawal	Balance	Finance	Notes
2025	\$100,000		\$408,000	\$0	
2026	\$150,000	\$500,000	\$58,000	\$0	L4 down payment
2027	\$200,000		\$258,000	\$0	
2028	\$250,000		\$508,000	\$0	
2029	\$100,000		\$608,000	\$1,260,000	Deliver L4 - bond
2030	\$100,000		\$708,000	\$0	
2031	\$100,000		\$808,000	\$0	
2032	\$100,000		\$908,000	\$0	
2033	\$100,000		\$1,008,000	\$0	
2034	\$100,000		\$1,108,000	\$0	
2035	\$100,000		\$1,208,000	\$0	
2036	\$100,000		\$1,308,000	\$0	
2037	\$100,000		\$1,408,000	\$0	
2038	\$100,000	\$70,000	\$1,438,000	\$0	Forestry Pick-up
2039	\$100,000		\$1,538,000	\$0	End L4 Bond
2040	\$200,000	\$750,000	\$988,000	\$0	50% upfront E1
2041	\$200,000		\$1,188,000	\$0	
2042	\$200,000	\$750,000	\$638,000	\$0	Deliver E1
2043	\$175,000	\$70,000	\$743,000	\$0	Pick-up
2044	\$175,000		\$918,000	\$0	

Table 4: Recommend Apparatus Replacement Schedule

2045	\$175,000		\$1,093,000	\$0	
2046	\$175,000	\$800,000	\$468,000	\$0	50% upfront E2
2047	\$175,000		\$643,000	\$0	
2048	\$175,000	\$800,000	\$18,000	\$0	Deliver E2
2049	\$175,000		\$193,000	\$0	
2050	\$175,000		\$368,000	\$0	
2051	\$175,000		\$543,000	\$0	
2052	\$175,000		\$718,000	\$0	

In order to accomplish the objectives of this plan, funding of the Fire Truck Capital reserve account will be budgeted to follow the above table. This approach attempts to arrive at a more uniform replacement period.

Other Major DFD Equipment

The Department has been lucky to receive grants in the past for equipment upgrades. The hard work of fund-raising efforts by members of the Massasoit Engine Company and the Massasoit Fire Flies (Women's Auxiliary) have also purchased many key pieces of equipment. Two grants were awarded to DFD for turn-out gear in the 2001-2004 timeframe. Additional grants were awarded for SCBA updates in 2008 as well. New extrication equipment including new jaws-of-life were purchased with a FEMA AFG grant in 2017. In the past 15 years, some of the major equipment donated to the DFD and Town from the Massasoit Engine Company and Fire Flies includes: a fire rescue boat, educational smoke trailer, Chief's car and thermal imaging equipment, a pick-up truck, forestry skid tank, a portion of Engine 2, and a forestry trailer. These items have provided tremendous value to the Town and community, but a replacement plan should be investigated to ensure this level of service continues. The Massasoit Engine Company will continue fund-raising efforts to help with these costs, but the full burden cannot be left to volunteer efforts and soft financing options from fund-raising efforts alone.

Conclusion

The relatively close age of the Department's major apparatus is concerning, as this would place a heavy burden for replacement of two large expenditures close together. This plan lays out an approach of shrinking the number of trucks in service but maintaining a readiness to respond with more reliance on mutual aid. As such, it is recommended that new mutual aid agreements be pursued with local municipalities to ensure that they can provide tankers and backup pumpers in exchange for Damariscotta providing ladder services.

The recommendations are to increase the contributions to the fire truck reserve fund in order to prepare for the upcoming impact Ladder 4's replacement. Engine 1's replacement has been delayed, and when the truck is no longer able to meet the requirements to stay out of service until Engine 3 is replaced with a custom pumper to fill Engine 1's current role. This plan helps spread the age of the major apparatus to cushion the blow of future replacements.

Appendix A: Response Scenarios

Call Type	Past Response	Current Response	Notes
Structure Fire in	E1, L4, E3, R5, E2	E1, L4, E3, E2, T5	Improved capability
Damariscotta	Up to 21 Firefighters	Up to 24 Firefighters	with new E2 and T5,
	5,750 GPM pump cap.	6,500 GPM pump cap.	increased pump
	4,250 gallons of water	4,500 gallons of water	capacity and number
	17 SCBA	20 SCBA	of firefighters
Structure Fire in	E3, E1 or L4	E3, L4 or E1, T5	There will be a more
Mutual Aid	7 Firefighters	Up to 12 Firefighters	capable fleet left at
Town	3,000 GPM pump cap.	3,000 GPM pump cap	the station when
	3,000 gallons of water	3,000 gallons of water	responding mutual
	10 SCBA	10 SCBA	aid
Brush Fire in	E2, E3, R5, E1	T5, E3, E2, E1	Improved off road
Damariscotta	Up to 15 Firefighters	Up to 18 Firefighters	capability, improved
	3,750 GPM pump cap.	4,625 GPM pump cap.	number of firefighters
	3,750 gallons of water	4,125 gallons of water	and water/pump cap
Brush Fire in	E2, E3	T5, E1, E3	Two fully capable
Mutual Aid	Up to 5 Firefighters	Up to 12 Firefighters	pumps left in Town
Town	2,250 GPM pump cap.	3,125 GPM pump cap.	
	2,750 gallons of water	3,125 gallons of water	
Water Rescue	Res. Boat (by POV), R5, E1	Rescue Boat w/ T5, E2	Boat pulled by
	Up to 10 Firefighters	Up to 10 Firefighters	Department vehicle
Car Accident	R5, E1	E2, T5	Lower cost of vehicles
	Up to 10 Firefighters	Up to 11 Firefighters	on the road
	Extrication tools	Extrication tools	
	Pump and water for	Pump and water for	
	protection	protection	
Car Fire	E1, R5, E3	E2, E1, E3	Increased foam
	Up to 12 Firefighters	Up to 13 Firefighters	capability with future
	3,000 GPM pump cap.	4,500 GPM pump cap.	fleet
	3,000 gallons of water	4,000 gallons of water	
	12 SCBA	14 SCBA	
Trees Down,	E2 or R5, POVs	T5	Greatly reduced cost
Power Lines	Few firefighters / vehicle	Up to 5 Firefighters	of apparatus on the
Down	Large difficult to navigate	Small, maneuverable	road, improved
	and expensive apparatus	vehicle	response
	on the road		
Service Calls,	R5, POV's, E2	T5	Greatly reduced cost
Flooded	Few firefighters / vehicle	Up to 5 Firefighters	of apparatus on the
basements	Large difficult to navigate	Small, maneuverable	road, improved
	and expensive apparatus	vehicle	response
	on the road	Easy change to payload	Improved flexibility

Project Name	Replace Ladder 4
Department	Fire Department
Reserve Account	Fire Truck Reserve
Desired project FY	FY26/FY29
Contact Person	Chief John Roberts
Project Location	27 Massasoit Drive, Damariscotta

Has this project received funding in the past? Yes

Project Description:

Replace Damariscotta Ladder 4

Project Need/Justification:

Please see attached fire apparatus replacement plan for FY26.

Objectives – Benefits – Risks:

Maintain aerial capability within the fire department, and lock-in pricing for FY26.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint.

The estimated cost of a replacement aerial with similar capabilities to our current ladder is \$1,760,000. Request to expend \$500,000 during FY26 to make a down payment on the ladder truck. Expected delivery would be in FY28 or FY29, with the request to bond the balance due.

Project Funding: Proposed funding sources: Taxes & Bond

Current Account Balance: \$408,000

Funding by FY:	Pre. FY	FY26	FY27	FY28	FY29	FY30	FY31	FY32
	\$400k	\$100k		bond b	alance			

1000	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME			
	Reserve Name:	Fire Equipment		FY '24 Est Bal	\$4,613.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$15,000.00	
The second second	Prepared By:	John Roberts		FY '25 Exp.	\$0.00	
PPORATED TAR	Date:	2/4/2025	EV ''	26 Est Beg. Bal.	\$19,613.00	
	Date.	21412020		LO LOI DOG. Dai.	φ13,013.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$4,525.00	\$2,000.00	\$14,000.00	\$15,000.00	\$35,525.00
Expenditures		\$0.00	\$0.00	-\$48,566.00	\$0.00	-\$48,566.00
Experiatores		φ0.00	ψ0.00	-\$40,000.00	φ0.00	-940,000.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
SCBA Bottles and Air Packs: Replace all SCBA bottles and air packs (FY 2024)						\$0.00
Turnout Gear: Est \$3,000 ea; 25 total gear sets						\$0.00
Replace 5 packs every two years begginng FY 27,						φ0.00
15 packs, \$6k ea			-\$30,000.00		-\$36,000.00	-\$66,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	\$0.00	\$0.00	-\$30,000.00	\$0.00	-\$36,000.00	-\$66,000.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$6,000.00	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00	\$59,000.00
Est Grant Funding/ Reimbursement						\$0.00
Est Appropriation/Revenue	\$6,000.00	\$6,000.00	\$11,000.00	\$18,000.00	\$18,000.00	\$59,000.00
Est Balance	\$25,613.00	\$31,613.00	\$12,613.00	\$30,613.00	\$12,613.00	

Project Name	Self-Contained Breathing Apparatus Replacement
Department	Fire Department
Reserve Account	Fire Equipment Reserve
Desired project FY	FY27/FY29/FY31
Contact Person	Chief John Roberts
Project Location	27 Massasoit Drive, Damariscotta

Has this project received funding in the past? Yes

Project Description:

Replace aged self-contained breathing apparatus (SCBA) with new units that meet the updated requirements of NFPA standards.

Project Need/Justification:

Most of the current SCBA's in use by the department were retrofitted in 2008 by an Assistance to Firefighter Grant through the Federal Emergency Management Agency. NFPA standard 1981 is the standard for emergency services SCBA, and was updated in 2007, 2013, and 2019. Some of the changes involve temperature requirements of masks and components. NFPA 1852 covers selection, care, and maintenance of SCBA's. This standard was updated in 2008, 2013, and 2019. Both of these standards and others are being consolidated into NFPA 1970 and is issued for 2025. This means our air packs are more than three editions old, putting them at a higher priority for replacement.

Objectives – Benefits – Risks:

The risk of running older life safety equipment is an increased risk of failure in the field. Older masks do not provide protection to the same temperatures as those manufactured to the newer standard.

The objective is to keep equipment as compliant as possible with more recent industry standards.

Project Costs

Estimated Costs Design/Engineering/Prof Serv Land/ROW/Legal Construction Add'l Annual Maint.

The current cost to replace a self-contained breathing apparatus is about \$5,000. This budget includes \$90,000 to be spent in FY27, FY29, FY31 or about \$6,000 per SCBA estimated replacement costs.

SCBA's would be replaced as follows: Five units on Ladder 4 in FY27 at an estimated cost of \$30,000. Six units would be replaced on Engine 1 in FY29 at an estimated cost of \$36,000. The remaining four packs on Engine 3 would be replaced in FY31 at an estimated cost of \$24,000.

The department plans to pursue grants to assist with the replacement of these aging pieces of equipment. Many grants come with a local share requirement, so funds will be needed regardless of the success of grant applications. This plan will allow for the replacement of all of the older generation of SCBAs on the department.

Project Funding: Proposed funding sources: Taxes - Grants

Current Account Balance: \$26,000

Funding by FY: F	Pre. FY	FY26	FY27	FY28	FY29	FY30	FY31	FY32
ç	\$26k	\$6k	\$6k	\$11k	\$18k	\$18k	\$5k	

COTTA	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
Starting and a start of the sta	Reserve Name:	Police Vehicle a	nd Equipment	FY '24 Est Bal	\$50,518.00	
	CIP Period:	FY 2026 - FY 203	• •	FY '25 Approp.	\$30,000.00	
12 Co. 10 100	Prepared By:	Jason Warlick		FY '25 Exp.	-\$70,000.00	
TRORATED STA	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$10,518.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$8,000.00	\$12,000.00	\$30,000.00	\$30,000.00	\$80,000.00
Expenditures		-\$35,139.00	\$0.00	\$0.00	-\$70,000.00	-\$105,139.00
			<i>QQ</i>		<i><i><i>ϕισ,σσσσσσσσσσσσσσ</i></i></i>	<i>•••••••••••••••••••••••••••••••••••••</i>
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
2024 Ford F-150; Replace in Spring 2029				-\$79,500.00		-\$79,500.00
2022 Ford F-150; Replace in Fall 2026		-\$75,000.00				-\$75,000.00
2018 Ford Explorer		. ,				\$0.00
Dispatch System, Axion camera system, speed detection devices, etc		-\$10,000.00		-\$30,000.00		-\$40,000.00
Includes bullet proof vests, guns, vehicle equipment, etc		-\$5,000.00				-\$5,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	\$0.00	-\$90,000.00	\$0.00	-\$109,500.00	\$0.00	-\$199,500.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$40,000.00		\$50,000.00	\$60,000.00	\$50,000.00	\$245,000.00
Est Grant Funding/ Reimbursement	<i>•••••••••••••••••••••••••••••••••••••</i>	\$2,500.00	<i></i> ,	<i></i> ,		\$2,500.00
Est Appropriation/Revenue	\$40,000.00	\$47,500.00	\$50,000.00	\$60,000.00	\$50,000.00	\$247,500.00
Est Balance	\$50,518.00	\$8,018.00	\$58,018.00	\$8,518.00	\$58,518.00	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
THE COLUMN THE	Reserve Name [.]	Highway Truck		FY '24 Est Bal	\$54,000.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$35,000.00	
	Prepared By:	Andrw Dorr	50	FY '25 Exp.	-\$9,000.00	
PPORATED	Date:	2/4/2025	EV ''	26 Est Beg. Bal.	\$80,000.00	
	Dale.	2/4/2023		20 ESI Dey. Dai.	\$60,000.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$8,000.00	\$10,000.00	\$20,000.00	\$35,000.00	\$73,000.00
Expenditures		\$0.00	\$0.00	\$0.00	-\$9,000.00	-\$9,000.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
2018 F-550; replace 2028/2029				-\$156,250.00		-\$156,250.00
Purchase one-ton truck for sanding and utility; 2025/2026		-\$85,000.00				-\$85,000.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	\$0.00	-\$85,000.00	\$0.00	-\$156,250.00	\$0.00	-\$241,250.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$35,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$40,000.00	\$215,000.00
Est Grant Funding/ Reimbursement						\$0.00
Est Appropriation/Revenue	\$35,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$40,000.00	\$215,000.00
Est Balance	\$115,000.00	\$70,000.00	\$120,000.00	\$13,750.00	\$53,750.00	
Est Dalance	φ115,000.00	Φ10,000.00	φ1∠0,000.00	ຈ າວ,7ວບ.00	app,7 p0.00	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTMI	ENT OVERVIEW		
E Contraction of the second se	Reserve Name:	Highway Equipr	nent	FY '24 Est Bal	\$44,527.00	
	CIP Period:	FY 2026 - FY 203		FY '25 Approp.	\$25,000.00	
A Contraction of the second seco	Prepared By:	Andrew Dorr		FY '25 Exp.	-\$24,900.00	
PPORATED	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$44,627.00	
	Dute.			zo zor bog. bui.	ψ++,021.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$5,000.00	\$5,000.00		\$25,000.00	\$45.000.00
Expenditures		\$0.00	\$0.00		-\$24,900.00	-\$24,900.00
						+,
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Front End Loader: Replace every 10-12 years, est					2000	
2035 Excavator: Purchased used to offset replacement	-\$18,400.00	-\$18,400.00	-\$18,400.00	-\$18,400.00		-\$73,600.00
cycle of wheeled loader					-\$85,000.00	-\$85,000.00
Grapple Bucket			-\$6,000.00			-\$6,000.00
Sweeper						\$0.00
Brush/Forestry Cutter - purchase attachement for excavator						\$0.00
Broom				-\$9,775.00		-\$9,775.00
Snowblower					-\$12,980.00	-\$12,980.00
Man lift						\$0.00
Boom lift						
Sander - replace steel sander with poly		-\$8,000.00				
Pallet Forks						
Billy Goat: Install on dump trailer, modify trailer	-\$4,000.00					
Air Compressor: Replace in 5-7 years					-\$3,025.00	
Purchased in 2024						
Dump Trailer: Replaces utility trailer and will hold Billy Goat for leaf cleanup	-\$12,500.00					
Mower/Snowblower Replace in 8-10 years	-\$10,812.50	-\$10,812.50	-\$10,812.50			
10-Ton Trailer: Purchaed in 2016 (?); Replace in 15-20 years						
Est Expenditure	-\$45,712.50	-\$37,212.50	-\$35,212.50	-\$28,175.00	-\$101,005.00	-\$187,355.00
Annun india (D	00000	0007	0000	0000	0000	T
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$30,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$220,000.00 \$0.00
Est Grant Funding/ Reimbursement						φ υ.υυ
Est Appropriation/Revenue	\$30,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$220,000.00
Est Balance	\$28,914.50	\$31,702.00	\$46,489.50	\$68,314.50	\$17,309.50	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
TRISCO AND	Reserve Name:	Sidewalk		FY '24 Est Bal	\$606,973.00	
	CIP Period:	FY 2026 - FY 20	30	FY '25 Approp.	\$70,000.00	
10000	Prepared By:	Andrew Dorr		FY '25 Exp.	-\$75,000.00	
ORATEU	Date:	2/4/2025	FY '2	26 Est Beg. Bal.	\$601,973.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$127,337.00	\$90,000.00	\$70,000.00	\$287,337.00
Expenditures		\$0.00	\$0.00	\$0.00	-\$75,000.00	-\$75,000.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Main St - Downtown (Bridge to Bristol)					-\$500,000.00	-\$500,000.00
Main St - Downtown (Bristol to Main St Grocery)						\$0.00
Bristol Rd (Miles to School St)						\$0.00
Miles St	-\$65,000.00					-\$65,000.00
High St				-\$116,250.00		-\$116,250.00
Elm St (Main to Theater)						\$0.00
Theater St		-\$34,000.00				-\$34,000.00
Chuch St (Pleasant St to Main St)			-\$100,000.00			-\$100,000.00
Hogdon St		-\$62,500.00				-\$62,500.00
Vine St					-\$25,000.00	-\$25,000.00
Chapman St						\$0.00
School St				-\$112,500.00		-\$112,500.00
Main St - (Hannaford to GSBCSD)		-\$500,000.00	-\$1,000,000.00			-\$1,500,000.00
ADA Compliance	-\$50,000.00	-\$50,000.00	-\$50,000.00	-\$35,000.00		-\$185,000.00
Est Expenditure	-\$115,000.00	-\$646,500.00	-\$1,150,000.00	-\$263,750.00	-\$525,000.00	-\$2,700,250.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$70,000.00	\$75,000.00	\$100,000.00	\$125,000.00	\$150,000.00	\$520,000.00
Est Grant Funding/ Reimbursement	\$0.00	\$400,000.00	\$850,000.00			\$1,250,000.00
Est Appropriation/Revenue	\$70,000.00	\$475,000.00	\$950,000.00	\$125,000.00	\$150,000.00	\$1,770,000.00
Est Balance	\$556,973.00	\$385,473.00	\$185,473.00	\$46,723.00	-\$328,277.00	

COTTA	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	ENT OVERVIEW		
Season 14.12					*** *** ***	
		Paving/Drainage		FY '24 Est Bal	\$64,432.29	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$150,000.00	
ORPORATED -	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00	
	Date:	2/4/2025	FY	26 Est Beg. Bal.	\$214,432.29	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$300,589.79	\$108,000.00	\$712,360.81	\$150,000.00	\$1,270,950.60
Expenditures		-\$136,028.20	-\$601,064.88	-\$413,831.64	\$0.00	
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Belvedere Rd (Nobleboro to Rt 1)					-\$107,029.68	-\$107,029.68
Church St (Pleasant to Elm)			-\$23,669.42			-\$23,669.42
Egypt Rd (Biscay to Back Meadow)					-\$343,684.21	
Elm St (Church to Main)			-\$40,576.14			
Miles St (Town Line to Bristol)						
Rocky Run Rd (Egypt to Biscay)						
Theatre St (Main to Elm)						
Water St (Cross to Bristol)	-\$9,261.95					
Back Meadow Rd (Main to Standpipe)		-\$193,744.24				
Back Meadow Rd (Standpipe to Egypt)		-\$62,938.76				-\$62,938.76
Back Meadow Rd (Egypt to Town Line)		-\$248,894.17				
Branch Rd	-\$98,309.30					
Chapman St	-\$52,484.36					
Church St			-\$22,640.31			
Church St			-\$265,571.97			
Hammond Rd	-\$36,987.54		,			
Hillside Ln		-\$30,616.43				
Lessner Rd				-\$865,454.84		
Stand Pipe Rd	-\$232,119.17			<i>\</i>		
Cross St	-\$142,433.72					-\$142,433.72
Hodgdon St	-\$172,700.72					\$0.00
Hodgdon St		-\$93,171.59				-\$93,171.59
Hodgdon St		-\$265,178.28				-\$265,178.28
Keene Woods Rd	-\$494,556.36					-\$494,556.36
Midcoast Rd	-\$454,000.00		-\$247,923.91			-\$247,923.91
	¢4 740 407 00		-9247,923.91			
Parking Lot Ln	-\$1,749,187.20					-\$1,749,187.20
Pleasant St		-\$201,921.31				-\$201,921.31
Church St		-\$271,625.35	* 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4			
High St			-\$488,012.23			
Lewis Point Rd						
Miles St	-\$169,661.63					
Pine Ridge Rd		-\$433,102.25				
Pinkham Rd			-\$205,404.31			
Vine St			-\$35,491.83			
Westview Rd			-\$322,783.66			
Belvedere Rd				-\$43,693.02		
Oak Rd	-\$15,551.32					
School St	-\$23,190.14					
Water St	-\$17,380.89					
Est Expenditure	-\$3,041,123.58	-\$1,801,192.38	-\$1,652,073.78	-\$909,147.86	-\$450,713.89	-\$3,388,010.23
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$150,000.00	\$175,000.00	\$200,000.00	\$250,000.00	\$300,000.00	\$1,075,000.00
Est Grant Funding/ Reimbursement	\$1,275,000.00	\$54,325.00				\$1,329,325.00
Est Appropriation/Revenue	\$1,425,000.00	\$229,325.00	\$200,000.00	\$250,000.00	\$300,000.00	\$2,404,325.00
Est Balance	-\$1,401,691.29	-\$2,973,558.67	-\$4,425,632.45	-\$5,084,780.31	-\$5,235,494.20	

COTT:	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
E Constanting	Reserve Name:	Municipal Parki	na Lot	FY '24 Est Bal	\$15,914.00	
	CIP Period:	FY 2026 - FY 203		FY '25 Approp.	\$0.00	
N.Z	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00	
ORATED	Date:	2/4/2025	FY '2	26 Est Beg. Bal.	\$15,914.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00
Expenditures		-\$38,837.17	\$0.00	\$0.00	\$0.00	-\$38,837.17
		5 Ma Duolo eti e a				
Capital Projects/Expenditures	2026	5-Yr Projection 2027	2028	2029	2030	Total
Capital Projects/Expenditures	2026	2027	2028	2029	2030	\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Balance	\$15,914.00	\$15,914.00	\$15,914.00	\$15,914.00	\$15,914.00	

TION	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
Star in the	Reserve Name:	Church St Sidev	valk	FY '24 Est Bal	\$214,576.85	
	CIP Period:	FY 2026 - FY 203		FY '25 Approp.	\$0.00	
Ten Cast	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00	
MORATED	Date:	2/4/2025	FY '2	26 Est Beg. Bal.	\$214,576.85	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$126,995.00	\$0.00	\$0.00	\$126,995.00
Expenditures		-\$22,024.45	-\$7,393.15	\$0.00	\$0.00	-\$29,417.60
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Pleasant to Main (see above)	2020	2021	-\$250,000.00	2023	2030	-\$250,000.00
			<i>\\</i> 200,000.00			\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	-\$250,000.00	\$0.00	\$0.00	-\$250,000.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Grant Funding/ Reimbursement			\$35,423.15			\$35,423.15
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$0.00	\$35,423.15	\$0.00	\$0.00	\$35,423.15
Est Balance	\$214,576.85	\$214,576.85	\$0.00	\$0.00	\$0.00	

RECOTT:	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	ENT OVERVIEW		
Sec. 3.	Reserve Name [.]	Bicycle Infrastru	ıcture	FY '24 Est Bal	\$0.00	
	CIP Period:	FY 2026 - FY 203		FY '25 Approp.	\$0.00	
The set	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00	
A CRATED STO	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$0.00	
	Duto.			Lo Lot Bog. Bui.	\$0.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		φ0.00	ψ0.00	φ0.00	ψ0.00	φ0.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Paved Shoulders: Biscay (.43 mi), Bristol (2 mi),						
and School St (.85 mi);						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	-	\$50,000.00	\$75,000.00	\$100,000.00	\$250,000.00
Est Grant Funding/ Reimbursement	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00
					• •	\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$25,000.00	\$50,000.00	\$75,000.00	\$100,000.00	\$250,000.00
Est Balance	\$0.00	\$25,000.00	\$75,000.00	\$150,000.00	\$250,000.00	

RECOTT:	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	ENT OVERVIEW		
	Reserve Name:	Technology		FY '24 Est Bal	\$30,669.99	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$7,500.00	
TRON TO THE	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00	
RATED	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$38,169.99	
				5	, ,	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$4,000.00	\$4,000.00	\$17,000.00	\$7,500.00	\$32,500.00
Expenditures		-\$4,077.00	-\$2,521.01	\$0.00	\$0.00	-\$6,598.01
Experiatores		-\$4,077.00	-92,521.01	φ0.00	φ0.00	-90,090.01
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Replace Computers every 5 years, 3 per year	-\$7,750.00	-\$3,100.00	-\$8,700.00	-\$6,750.00	-\$6,750.00	-\$33,050.00
Replace server every 7 years	. ,		. ,	. ,	. ,	\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Est Expenditure	-\$7,750.00	-\$3,100.00	-\$8,700.00	-\$6,750.00	-\$6,750.00	-\$33,050.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$20,000.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$20,000.00
Est Balance	\$30,419.99	\$32,319.99	\$28,619.99	\$26,869.99	\$25,119.99	

COTTA	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
Star in the second s	Reserve Name:	Comprehensive	Plan	FY '24 Est Bal	-\$1,653.78	
	CIP Period:	FY 2026 - FY 20		FY '25 Approp.	\$2,500.00	
The second second	Prepared By:	Andrew Dorr		FY '25 Exp.	\$0.00	
PORATED	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$846.22	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$2,000.00	\$7,708.97	\$5,000.00	\$2,500.00	\$17,208.97
Expenditures		\$0.00	-\$5,208.97	-\$16,423.78	\$0.00	-\$21,632.75
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Update every 10 years						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$20,000.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$20,000.00
Est Balance	\$846.22	\$846.22	\$846.22	\$10,846.22	\$20,846.22	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	ENT OVERVIEW		
Standard Standard	Reserve Name:	Cemetery		FY '24 Est Bal	\$1,062.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$25,000.00	
	Prepared By:	Andrew Dorr	50	FY '25 Exp.	-\$5,000.00	
RPORATED	Date:	2/4/2025	EV. '	26 Est Beg. Bal.	\$21,062.00	
	Dale.	2/4/2023	F1 A	20 ESt beg. bai.	φ21,002.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$19,400.00	\$23,500.00	\$12,500.00	\$25,000.00	\$80,400.00
Expenditures		-\$28,476.46	\$0.00	-\$41,700.00	-\$5,000.00	-\$75,176.46
		-\$20,470.40	φ0.00	-\$41,700.00	-\$3,000.00	-975,170.40
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Trees: Hillside		-				\$0.00
Trees: Chapman-McAllister	-\$6,000.00	-\$18,000.00	-\$18,000.00			-\$42,000.00
·····			+,			\$0.00
Headstones						\$0.00
Hillside Church St Retaining Wall - Completed 2024						\$0.00
Bethlehem Back Stone Wall			-\$7,800.00			-\$7,800.00
Walpole S/SE Wall		-\$6,000.00	. ,			-\$6,000.00
Fence along Hodgdon St				-\$12,000.00		-\$12,000.00
Hillside Columbarium				. ,		\$0.00
Road Maintenance: Hillside Ln, Bethlehem						
shoulder work	-\$5,000.00	-\$25,000.00				-\$30,000.00
						\$0.00
Est Expenditure	-\$11,000.00	-\$49,000.00	-\$25,800.00	-\$12,000.00	\$0.00	-\$97,800.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$20,000.00		\$25,000.00	\$35,000.00	\$35,000.00	\$140,000.00
Est Grant Funding/ Reimbursement	+===,====	+========			+,	\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$20,000.00	\$25,000.00	\$25,000.00	\$35,000.00	\$35,000.00	\$140,000.00
Est Balance	\$30,062.00	\$6,062.00	\$5,262.00	\$28,262.00	\$63,262.00	

	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	INT OVERVIEW		
A CONTRACTOR OF THE OF	Reserve Name:	l andfill		FY '24 Est Bal	\$19,818.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$0.00	
8.2 84	Prepared By:	Andrew Dorr	50	FY '25 Exp.	ψ0.00	
ORATED	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$19,818.00	
	Dute.			EU LOL DOG. DUI.	φ10,010.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	\$12,000.00
Expenditures		-\$300.00	-\$330.00	\$0.00	· · · · · · · · · · · · · · · · · · ·	-\$630.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Manage Closed Landfill						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Balance	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	\$19,818.00	

COTA	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
Sector And	Reserve Name:	Town Clock		FY '24 Est Bal	\$13,061.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$0.00	
17 8A	Prepared By:	Andrew Dorr	50	FY '25 Exp.	\$0.00	
ORATED	Date:	2/4/2025	FY "	26 Est Beg. Bal.	\$13,061.00	
	Buto.			Lot Bog. Bui.	φ10,001.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$2,000.00
Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
On with I Broking to the /France of difference	0000	5-Yr Projection	0000	0000	0000	T- 4-1
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Maintain clock in the bell tower						\$0.00 \$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Balance	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	\$13,061.00	

ECOT.	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	INT OVERVIEW		
E Contraction of the second seco	Reserve Name:	Biscay Beach		FY '24 Est Bal	\$3,758.00	
	CIP Period:	FY 2026 - FY 203	30	FY '25 Approp.	\$0.00	
1200 000	Prepared By:	Andrew Dorr		FY '25 Exp.		
COORATED	Date:	2/4/2025	FY '2	26 Est Beg. Bal.	\$3,758.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenditures		\$0.00	\$0.00	\$0.00		\$0.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Manage Public Beach/Launch Area	2020	2021	2020	2025	2030	\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Est Balance	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	\$3,758.00	

TION	CAPITAL IMPR	OVEMENT PROJ	ECT DEPARTME	NT OVERVIEW		
E autorite a state	Reserve Name:	Property Revalu	ation	FY '24 Est Bal	\$120,000.00	
	CIP Period:	FY 2026 - FY 203		FY '25 Approp.	\$15,000.00	
	Prepared By:	Andrew Dorr		FY '25 Exp.	,	
ORATED	Date:	2/4/2025	FY '2	26 Est Beg. Bal.	\$135,000.00	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$20,000.00	\$60,000.00	\$20,000.00	\$15,000.00	\$115,000.00
Expenditures		\$0.00	\$0.00	\$0.00		\$0.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
Complete Property Revaluation		-\$75,000.00	-\$75,000.00			-\$150,000.00
		,	,			\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	-\$75,000.00	-\$75,000.00	\$0.00	\$0.00	-\$150,000.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$30,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$90,000.00
Est Grant Funding/ Reimbursement						\$0.00
						\$0.00
						\$0.00
Est Appropriation/Revenue	\$30,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$90,000.00
Est Balance	\$165,000.00	\$105,000.00	\$45,000.00	\$60,000.00	\$75,000.00	

COTT	CAPITAL IMPROVEMENT PROJECT DEPARTMENT OVERVIEW					2/4/2025
TRANSFERRATE TRANSFERRATE	Reserve Name:	Payroll Liability		FY '24 Est Bal	\$1,918.00	
	CIP Period:	FY 2026 - FY 2030		FY '25 Approp.	\$15,000.00	
	Prepared By:	Andrew Dorr		FY '25 Exp.		
	Date:	2/4/2025	FY '	26 Est Beg. Bal.	\$16,918.00	
	20101			20 20: 20g: 20	<i><i><i></i></i></i>	
Funding History		2022 Actual	2023 Actual	2024 Actual	2025 Actual	Total
Appropriations		\$0.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00
Expenditures		-\$22,218.66	\$0.00	\$0.00	<i>\\</i> 10,000.00	-\$22,218.66
		- 422,210.00	φ0.00	ψ0.00		-922,210.00
		5-Yr Projection				
Capital Projects/Expenditures	2026	2027	2028	2029	2030	Total
PTO buyout, health insurance premium, HRA,	¢0.00	¢0.00	* 0.00	#0.00	\$0.00	¢0.00
etc Account for mid-year personnel changes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
						\$0.00
Target Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Appropriations/Revenues	2026	2027	2028	2029	2030	Total
Est Appropriation	\$20,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$10,000.00	\$75,000.00
Est Grant Funding/ Reimbursement						\$0.00 \$0.00
						\$0.00
Est Appropriation/Revenue	\$20,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$10,000.00	\$75,000.00
Est Balance	\$36,918.00	\$51,918.00	\$66,918.00	\$81,918.00	\$91,918.00	
Est Dalance	aso,918.00	901,918.00	900,918.00	φοι,918.00	991,910.00	